Schools play a critical role in delivering hands-on experiences that help children develop healthy eating habits and find nutritious foods they enjoy. Students receive meals, snacks, and drinks from cafeterias, vending machines, and stores thousands of times during their K-12 years. Since the 2012-13 school year (SY), districts nationwide have raised the nutritional quality of their offerings across these venues to better support children’s health, readiness to learn, and lifelong eating habits.1 Multiple studies show significant progress toward these goals: Kids are selecting more nutritious meals and eating more fruits and vegetables.2 (See Figure 1.)

To examine how school meal programs have encouraged good decisions among their students, the Kids’ Safe and Healthful Foods Project—a joint initiative of The Pew Charitable Trusts and the Robert Wood Johnson Foundation—commissioned a nationally representative sample of school nutrition department directors. The project also gathered insights on the survey data from a panel of school nutrition leaders whose districts are recognized for their success in serving healthy meals and snacks.3 The research makes clear that multiple strategies, particularly those that engage children’s creativity and invite their input, have helped instill healthy eating behaviors at schools across the country.

### Schools Embrace Proven Strategies to Promote Students’ Healthy Eating

Nutrition directors encourage involving kids in food choices, expanding meal service beyond the cafeteria.

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**Overview**

Schools play a critical role in delivering hands-on experiences that help children develop healthy eating habits and find nutritious foods they enjoy. Students receive meals, snacks, and drinks from cafeterias, vending machines, and stores thousands of times during their K-12 years. Since the 2012-13 school year (SY), districts nationwide have raised the nutritional quality of their offerings across these venues to better support children’s health, readiness to learn, and lifelong eating habits.1 Multiple studies show significant progress toward these goals: Kids are selecting more nutritious meals and eating more fruits and vegetables.2 (See Figure 1.)

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Directors say salad bars, sliced fruit are best for increasing produce consumption

Nutrition staff in 92 percent of meal programs use at least one strategy and, on average, a blend of four to encourage students to eat more fruits and vegetables. The survey asked respondents to assess the effects of each strategy. (See Table 1.) The key findings include:

- Most directors who increased the use of salad bars or served pre-cut fresh fruit said that children ate more fruits and vegetables as a result.
- Adjusting recipes to enhance taste and giving kids more choices yielded higher consumption in about half of the programs that tried either approach.
- By contrast, large majorities of directors reported that promotional signage and changes to the display of fruit did not, by themselves, increase the overall amount eaten.

Note: Percentages shown are among students who selected the meal component.

* Indicates statistically significant differences at the 5 percent level.

Source: Marlene B. Schwartz et al., “New School Meal Regulations Increase Fruit Consumption and Do Not Increase Total Plate Waste,” Childhood Obesity 11, no. 3 (2015), http:/online.liebertpub.com/doi/pdfplus/10.1089/chi.2015.0019

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**Figure 1**

**Kids Ate More When School Lunches Got Healthier**

Average percentage consumed, by meal component, 2012 and 2014

Notes: Percentages shown are among students who selected the meal component.
Table 1
Directors Report That Greater Use of Salad Bars Was the Most Effective Strategy for Getting Students to Eat More Produce

Top 5 approaches to increasing fruit and vegetable consumption

<table>
<thead>
<tr>
<th>Strategy</th>
<th>Students ate…*</th>
<th>Percentage of programs that used strategy†</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>More</td>
<td>Same amount</td>
</tr>
<tr>
<td>Increase use of salad bars</td>
<td>64.0</td>
<td>33.9</td>
</tr>
<tr>
<td>Cut up fresh fruit</td>
<td>61.7</td>
<td>36.4</td>
</tr>
<tr>
<td>Modify recipes to make foods taste better</td>
<td>49.3</td>
<td>49.3</td>
</tr>
<tr>
<td>Offer a wider variety of fruits/vegetables</td>
<td>47.6</td>
<td>49.6</td>
</tr>
<tr>
<td>Institute school gardens</td>
<td>42.2</td>
<td>56.5</td>
</tr>
</tbody>
</table>

Source: Mathematica Policy Research

Notes: The data are weighted to be representative of all public school food authorities (SFAs) offering the National School Lunch Program. Respondents were asked, “Please indicate whether students ate more, ate about the same, or ate less fruits and vegetables after applying that strategy.”

* Data reflect the perception of only those SFA directors who reported using the strategy. Missing responses not shown.

† Data reflect only those SFA directors who reported using at least one strategy. Respondents were asked, “Please indicate whether your district has used any of the following strategies to entice students to select and consume fruits and vegetables.” Multiple responses were allowed. The total number of SFAs was 452 unweighted and 12,428 weighted.

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Strategically locating salad bars within school cafeterias can significantly increase consumption of fruit and vegetables. These colorful displays encourage kids to select fresh vegetables.
Expanded meal service, recipes developed with students or chefs help participation rates

The survey found that nutrition directors used an average of five and as many as 17 strategies to maintain or increase student participation in meal programs during the transition to healthier national standards. (See Table 2.) The key findings about the effectiveness on these strategies included:

- Most respondents who expanded breakfast service to classrooms, buses, or times after the school day’s first bell saw significant participation benefits.
- For eligible schools, enrolling in the Community Eligibility Provision (CEP) of the Healthy, Hunger-Free Kids Act of 2010 earned high marks for providing more students access to healthy meals. The provision allows schools with large percentages of low-income children to offer breakfasts and lunches at no charge without collecting free and reduced-price meal applications from each family.
- Recipe collaborations with students or hired chefs and more time to eat also produced improvements for many of the programs using those strategies.

Table 2
Greater Access to and Input on Meals Tend to Attract More Students to School Programs
Top 5 strategies for sustaining and expanding participation

<table>
<thead>
<tr>
<th>Strategy</th>
<th>Extremely or moderately effective*</th>
<th>Somewhat or slightly effective*</th>
<th>Not effective*</th>
<th>Percentage of programs that used strategy†</th>
</tr>
</thead>
<tbody>
<tr>
<td>Use the Community Eligibility Provision</td>
<td>69.1</td>
<td>27.9</td>
<td>0</td>
<td>14.4</td>
</tr>
<tr>
<td>Offer alternate breakfast opportunities</td>
<td>59.7</td>
<td>35.7</td>
<td>3.8</td>
<td>21.5</td>
</tr>
<tr>
<td>Hire outside chefs to develop student-approved new recipes</td>
<td>40.4</td>
<td>48.4</td>
<td>8.2</td>
<td>7.5</td>
</tr>
<tr>
<td>Host a student recipe competition</td>
<td>34.3</td>
<td>47.7</td>
<td>13.2</td>
<td>5.1</td>
</tr>
<tr>
<td>Increase length of meal periods</td>
<td>33.4</td>
<td>57.3</td>
<td>9.4</td>
<td>5.2</td>
</tr>
</tbody>
</table>

Source: Mathematica Policy Research

Notes: The data are weighted to be representative of all public school food authorities (SFAs) offering the National School Lunch Program. Respondents were asked, “For those strategies your district used, indicate how effective you perceive that strategy was in maintaining or increasing student participation in the school meals programs.”

* Data reflect only those SFA directors who reported using the strategy. Missing responses not shown.
† Data reflect only those SFA directors who reported using at least one strategy. Respondents were asked: “Please indicate which of the following strategies your district has used to maintain or increase student participation in the school meal programs.” Multiple responses were allowed. The total number of SFAs was 423 unweighted and 11,615 weighted.

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Panelists’ keys to success

All the panel members have maintained or expanded their programs’ student participation and revenue since 2012. Their discussion of the survey results and personal experiences produced a list of six C’s—values they have used to encourage children’s enjoyment of healthy school meals.

Culture

- Treat the cafeteria as a restaurant and the students as customers. Offer more of the most popular menu items.
- Train nutrition staff to think of the school meal programs as a business that requires an investment in quality ingredients and appealing foods.

Creativity

- Engage students through a menu-planning challenge in which they can design healthy meals, market them to classmates, and ultimately have their creations served in the cafeteria.
- Explore nontraditional ways to offer reimbursable meals to students, such as through vending machines, to attract new customers.

Collaboration

- Partner with other districts to identify needs and provide joint trainings.
- Work with administrators to expose children to aspects of the school meals program they may be less familiar with, such as taking students on a morning tour of the cafeteria to learn about the breakfast program.

Communication

- Use social media to connect with parents about the benefits of the school meal program.
- Educate administrators on the importance of school meals in contributing to student wellness and academic achievement.

Consistency

- Innovate regularly by adding new menu items that keep students’ enthusiasm high.
- Examine participation numbers often (at least monthly) and review menu items to replace unsuccessful options.

Celebration

- Invite local media to a special event in the school meals program.
- Share success stories with administrators, parents, and the community.
For further information, please visit:
pewtrusts.org/schoollunchstrategies