



 #JRSummit

Justice Reinvestment National Summit

Sustaining success, maintaining momentum

Hilton San Diego Bayfront, San Diego - Nov. 17-19, 2014



Agenda

Monday, Nov. 17, 2014

- 11 a.m. - 6:30 p.m.** **Registration**
Indigo Foyer
- 12 - 4:30 p.m.** **Pre-Conference Sessions** (Selected Participants)
- 3 - 4:30 p.m.** **Putting It All Together: How the Office of Justice Programs Can Help**
Indigo A
- 5 - 6:30 p.m.** **Welcome Reception**
Promenade Plaza

Tuesday, Nov. 18, 2014

- 7:30 a.m. - 4 p.m.** **Registration**
Indigo Foyer
- 8 - 9 a.m.** **Continental Breakfast**
Indigo DH
- 9 - 9:45 a.m.** **Welcome and Keynote Address**
Adam Gelb, The Pew Charitable Trusts
Mike Thompson, The Council of State Governments Justice Center
Denise E. O'Donnell, Bureau of Justice Assistance
Keynote: Assistant Attorney General Karol Mason, Office of Justice Programs
Indigo BCFG
- 9:45 - 10:30 a.m.** **Seismic Shift: California Realignment and Its Aftershocks**
Moderator: Jenifer Warren, The Pew Charitable Trusts
Indigo BCFG
- 10:30 - 10:45 a.m.** **Morning Break**
- 10 - 11:45 a.m.** **Preparing Community Supervision Systems for Lasting Change**
Indigo 206
- The Ongoing Role of Prosecutors**
Indigo A
- Sustaining Change Through Communication**
Indigo E

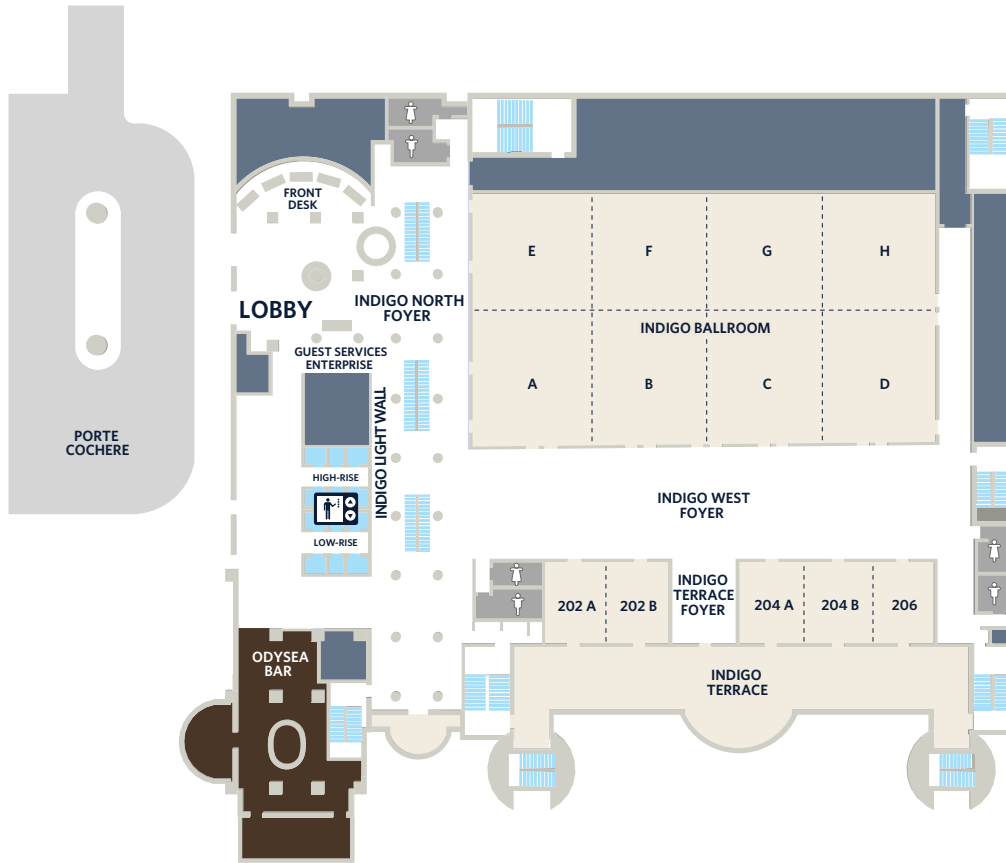
- 10 - 11:45 a.m.** **Engaging Judges in Justice Reinvestment**
Indigo 204A
- Performance Measures: Using Data to Improve Policy Implementation**
Indigo 204B
- 12 - 1:30 p.m.** **Delivering on the Promise of Justice Reinvestment:
The Corrections Directors' Perspective**
Moderator: Mike Thompson, The Council of State Governments Justice Center
Indigo DH
- 1:30 - 2:45 p.m.** **Oversight Councils as Reform Leaders**
Indigo 206
- Ensuring Quality in Correctional Programming**
Indigo 204A
- Reinvestment: One-Time Appropriation or Enduring Funding?**
Indigo E
- Leading and Maintaining Reform in the Legislature**
Indigo A
- Performance Measures: Prioritizing Beds for Serious, Chronic, Violent Offenders**
Indigo 204B
- 3 - 3:45 p.m.** **Fighting Crime on a Budget: What Works?**
Grover Norquist, Americans for Tax Reform
Indigo BCFG
- 3:45 - 4:15 p.m.** **Afternoon Break**
- 4:15 - 5:15 p.m.** **What Works in Drug Policy**
Indigo 206
- The 21st-Century Parole Board**
Indigo E
- Getting the Most Out of Behavioral Health Services**
Indigo A
- Performance Measures: Improving Recidivism as a Performance Measure**
Indigo 204B
- 5:30 - 7 p.m.** **Reception**
Indigo Terrace

Wednesday, Nov. 19, 2014

- 8 - 10:15 a.m.** **Registration**
Indigo Foyer
- 7:30 - 8:45 a.m.** **Continental Breakfast and State Discussions**
Indigo DH
- 9 - 10 a.m.** **Criminal Justice in the Press**
Moderator: Bill Keller, *The Marshall Project*
Indigo BCFG
- 10:15 - 11:30 a.m.** **Appetite for Reform: Harnessing Public Opinion and Building Broad Support**
Indigo 206
- Aligning Incentives**
Indigo 204A
- Moving on to Juvenile Justice Reform**
Indigo E
- Projections Meet Reality**
Indigo A
- Show Me the Evidence: Documenting Success to Build on Reforms**
Indigo 204B
- 11:45 a.m. - 12:30 p.m.** **Bipartisan Discussion and Closing Remarks**
Indigo BCFG
- 12:30 p.m. - 2 p.m.** **Departing Lunch**
Indigo DH

Hotel Maps

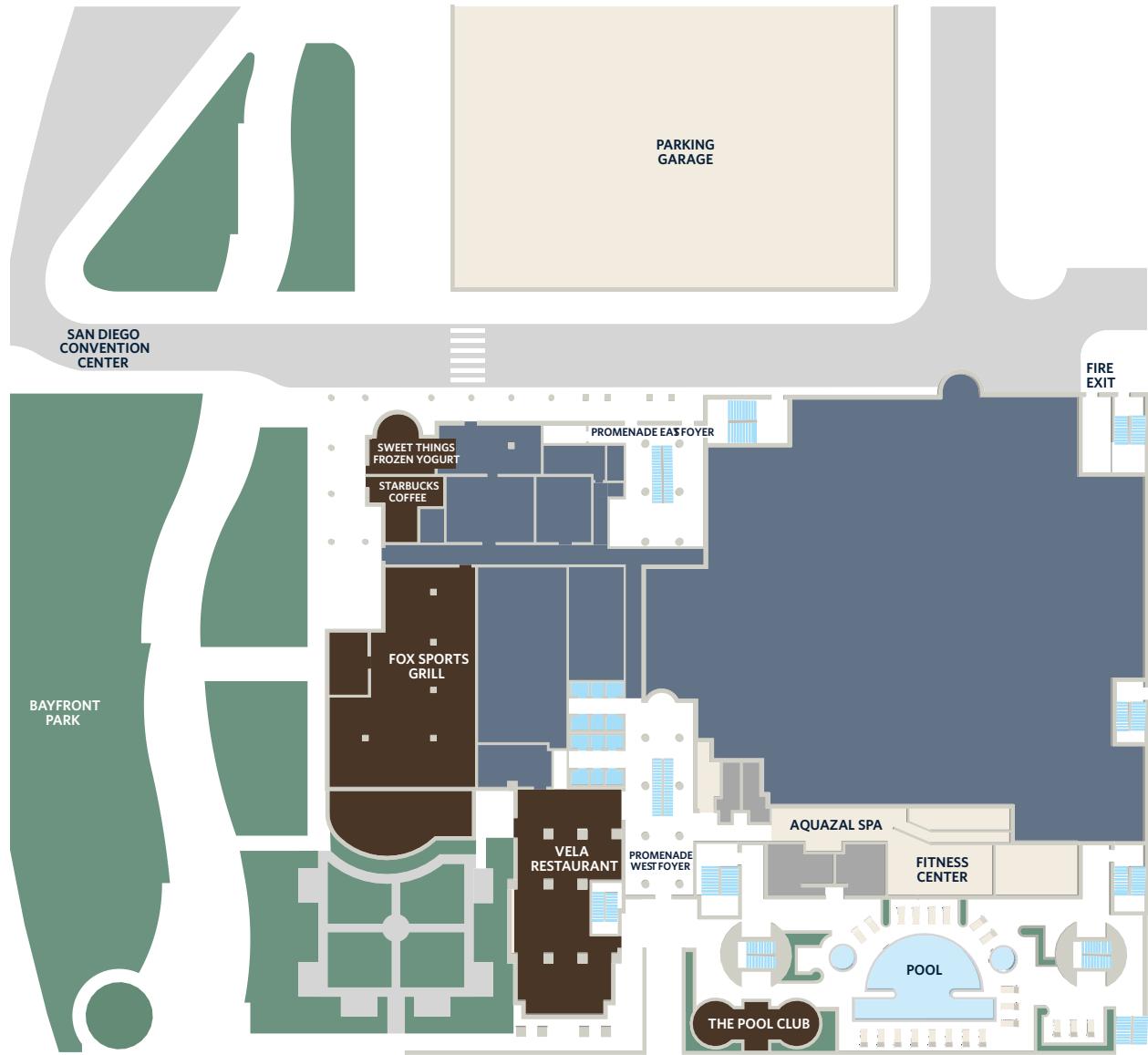
Indigo Level 2



Key

- Meeting Space/Amenities
- Restrooms
- Escalators/Elevators/Stairs
- Food & Beverage

Promenade Level 1



Session Descriptions

Putting It All Together: How the Office of Justice Programs Can Help

Monday, Nov. 17, 3 - 4:30 p.m., Indigo A

States engaging in justice reinvestment may share goals but differ in the paths they take to achieve them. For most of the implementation challenges states face, the Office of Justice Programs (OJP) has a corresponding program for adult or juvenile justice systems. This session will connect the dots between state reform efforts and OJP's programs, training, and technical assistance and will spotlight Georgia's "One Plan, One Strategy," which originated from the comprehensive justice reinvestment process and is funded through a combination of state funding and four OJP programs.

Panelists

Ruby Qazilbash, associate deputy director for justice systems policy, U.S. Department of Justice, Bureau of Justice Assistance

Ruby Qazilbash serves as associate deputy director for justice systems policy at the Bureau of Justice Assistance in the U.S. Department of Justice. She directs national program and policy development in the areas of justice and behavioral health, institutional and community corrections, and justice system reform. Qazilbash leads the Bureau of Justice Assistance's justice systems policy team, which oversees implementation of programming under the Second Chance Act, the Prison Rape Elimination Act, and the Mentally Ill Offender Treatment and Crime Reduction Act and directs programming for residential substance abuse treatment and problem solving courts, as well as the Justice Reinvestment Initiative. The team works to improve justice system functioning and outcomes and support criminal justice professionals, programs, and justice-involved people on a daily basis. Qazilbash has previously held positions at the Office of Juvenile Justice and Delinquency Prevention, Arlington County, Virginia, and the New York City Mayor's Office. She holds a master's degree in public administration from American University's School of Public Affairs.

Shanetta Cutlar, chief of staff, U.S. Department of Justice, Office of Juvenile Justice and Delinquency Prevention

Shanetta Y. Cutlar serves as the chief of staff for the Office of Juvenile Justice and Delinquency Prevention. She assists in all office matters with a particular emphasis on addressing juvenile justice reform, racial and ethnic disparities in the juvenile justice system, and the Supportive School Discipline Initiative. Before joining the Office of Juvenile Justice and Delinquency Prevention, Cutlar served as senior adviser to the director and counsel to the Public Safety Officers' Benefits Program at the Office of Justice Programs' Bureau of Justice Assistance. Cutlar joined the Department of Justice through the Attorney General's Honors Program. For several years, Cutlar served in the Special Litigation Section of the Civil Rights Division, where she worked on "pattern or practice" investigations and litigations regarding the conditions of confinement in juvenile detention facilities, prisons, jails, and other state and local facilities. She also worked on pattern or practice police misconduct and racial profiling cases. Cutlar holds a bachelor's degree from California State University, Hayward, and a law degree from UCLA. She is admitted to the bar in California.

Jay Neal, executive director, Georgia Governor's Office of Transition, Support, and Reentry

Jay Neal was elected to the Georgia House of Representatives in 2004 and served until being appointed by Governor Nathan Deal to serve as executive director of the Governor's Office of Transition, Support, and Reentry effective Nov. 15, 2013. Neal served on the Children and Youth Committee, Economic Development and Tourism Committee, Public Safety and Homeland Security Committee, Appropriations Committee, Insurance Committee, and Juvenile Justice Committee. Neal served as co-chair of the Legislative Behavioral Health Caucus from 2010 to 2013 and chair of the House Committee on State Properties from 2011 to 2013. In 2011, he authored House Bill 265 establishing the Special Council on Criminal Justice Reform for Georgians, which has led to criminal justice reform for adults and juveniles. Neal has shared the story of criminal justice reform in Georgia with numerous states and conferences over the past two years. He joined Penfield Christian Homes (a six-week residential treatment program) in 2009 and served as campus director of the North Campus until Nov. 1, 2013. Before his employment with Penfield, Neal was a partner at Weichert Realtors, First Choice and served for 25 years as a bivocational pastor.

Moderator

Amy Solomon, senior adviser to the assistant attorney general, Office of Justice Programs, U.S. Department of Justice

Amy L. Solomon serves as senior adviser to the assistant attorney general at the U.S. Department of Justice's Office of Justice Programs. She provides policy guidance on issues including prisoner reentry, justice reform, urban policy and place-based initiatives, health reform, and emerging initiatives focused on building trust between the justice system and communities of color. Solomon established and chairs the Federal Interagency Reentry Council working group, which supports the Cabinet-level Reentry Council, spearheading coordination and policy improvements that affect public safety; public housing; employment; education; veterans' issues; and access to treatment, health, and benefits. She works closely with senior officials across the administration on domestic policy initiatives including Promise Zones, My Brother's Keeper, Pay for Success, and key components of the Ladders of Opportunity agenda. Before joining the department in 2010, Solomon spent 10 years at the Urban Institute's Justice Policy Center, directing policy-oriented projects related to prisoner reentry and public safety. She previously worked at the Department of Justice's National Institute of Justice, where she developed community crime-reduction and reentry initiatives. She has also managed a community service program for justice-involved individuals, developed reentry strategies for a state Department of Corrections, and worked with juveniles in detention, probation, and school settings. Solomon received the 2011 Attorney General's Award for Exceptional Leadership to the Cabinet-level Reentry Council. She holds a master's degree in public policy from the Harvard Kennedy School of Government.



I hope other states will consider the justice reinvestment model to take a 'smart on crime' approach to prison overcrowding and public safety."

Governor Earl Ray Tomblin (D-WV)

Preparing Community Supervision Systems for Lasting Change

Tuesday, Nov. 18, 10:45 - 11:45 a.m., Indigo 206

Strengthening community corrections agencies is one of the most critical yet complicated aspects of justice reinvestment reforms. This session will highlight how community corrections administrators have transformed their organizations both culturally and structurally, including using risk assessment to prioritize supervision and treatment resources and adopting cost-effective responses to offender noncompliance.

Panelists

Anne Precythe, director of community supervision, North Carolina Department of Public Safety

After serving with the Division of Community Corrections since 1988, Anne L. Precythe is the first female director of community corrections. In January 2006, Precythe was promoted to the position of interstate compact administrator and named deputy commissioner to the Interstate Compact. In January 2010, she assumed the responsibility of evidence-based practice project implementation manager for the Division of Community Corrections and in August 2011 became the supervision services administrator, which also includes oversight of the sex offender management program, technology services, in-service training, and all Division of Community Corrections programs (Treatment for Effective Community Supervision, Transitional Housing, Community Intervention Centers, Drug and Alcohol Random Testing, Black Mountain, Drug Screening and Labs, etc.) and services. Precythe is a long-standing member of the North Carolina Probation/Parole Association as well as the Correctional Peace Officer Foundation. She was most recently appointed to the North Carolina Interagency Council for Coordinating Homeless Programs.

Anmarie Aylward, assistant secretary, Community Corrections Division, Washington State Department of Corrections

Anmarie Aylward is assistant secretary of the Community Corrections Division within the Washington State Department of Corrections. She has been active in this position for four years. Aylward was appointed to the Community Corrections Division based on her success in several divisions and programs and with legislative implementations over the years. She is a proud public servant and has been for over 25 years with the division. Beginning her tenure as a research analyst, she moved through direct services, particularly in prisons and treatment, and then offender change. Many of Aylward's successes and challenges focus on the management and treatment of sex offenders in the system and in the community. She has expertise in transition of offenders and the management of sex offenders. She has extensive external stakeholder work in these areas. Her focus as assistant secretary has been on relationships and communication. Aylward began her career in criminal justice in her native Chicago with the Illinois Criminal Justice Information Authority after completing her master's degree in sociology at Northern Illinois University.

Jack Sommers, director, Bureau of Community Corrections, Pennsylvania Department of Corrections

John "Jack" Sommers began his career with the Pennsylvania Department of Corrections in 1987 as a Mental Health Unit program specialist at the State Correctional Institution at Frackville. He was promoted to corrections activities specialist in 1990 and then to corrections counselor in 1991. Sommers transferred to State Correctional Institution Coal Township in 1993, was promoted to unit manager in 1994, and was subsequently promoted to corrections classification and program manager in 1998. He also served as acting deputy superintendent at State Correctional Institution Coal Township in 2001 and 2002. In July 2002, he was promoted to deputy superintendent at State Correctional Institution Retreat where he served for four years as the deputy for facilities

management and four years as the deputy for centralized services until coming to his current position in August 2010 as the bureau director of community corrections. Sommers earned a bachelor's degree from East Stroudsburg University and a master's degree from Pennsylvania State University.

Mack Jenkins, chief probation officer, San Diego County

With a 28-year career in the criminal justice field, Mack Jenkins is the chief probation officer for San Diego County. Before 2007, Jenkins managed the Adult Field Services, Juvenile Field Services, and Adult Court Services Divisions for the Orange County Probation Department, where he was responsible for the supervision of more than 6,000 adult offenders, 2,800 juvenile offenders, 3,500 felony substance abuse offenders, and almost 500 felony chronic drug offenders in Orange County drug courts. Jenkins is the former chair of the Orange County Drug Court Oversight Committee, and he served for four years on the board of directors for the National Association of Drug Court Professionals. He is currently a member of the National DWI Court Task Force, operated by the National Center for DWI Courts. Jenkins worked with drug courts and substance abuse offenders from 1995 to 2007 and is a criminal justice consultant specializing in the design, implementation, and operation of drug court programs.

Moderator

Bree Derrick, project manager, Council of State Governments Justice Center

Bree Derrick provides policy research, analysis, and technical assistance to state and local policymakers and corrections departments. Before joining the Justice Center, she worked for nearly a decade at the Rhode Island Department of Corrections, most recently as a principal planner. In this role, she developed successful grant proposals to improve assessment and treatment for justice-involved individuals with co-occurring disorders, to restructure reentry processes for female offenders, and to reduce recidivism rates statewide through implementation of evidence-based practices. She also guided strategic planning efforts to bring gender-responsive correctional policies and practices to Rhode Island, including classification and discipline policies for women. Derrick earned her bachelor's degree in psychology from the University of Rhode Island and received a master's degree in holistic counseling and a certificate of advanced graduate studies in mental health counseling from Salve Regina University.

The Ongoing Role of Prosecutors

Tuesday, Nov. 18, 10:45 - 11:45 a.m., Indigo A

In addition to playing an important role in shaping justice reinvestment recommendations and legislation, prosecutors are instrumental in implementing new policies. Presenters will review the role of prosecutors in the rollout and implementation of changes to state law and will discuss what has worked, what hasn't, and what advice they have for other states.

Panelists

Glen Grell, state representative, Pennsylvania

Glen Grell was first elected to the Pennsylvania House of Representatives in 2004. He represents the 87th District, which includes the Cumberland County communities of Camp Hill, East Pennsboro Township, Hampden Township, and portions of Silver Spring Township. He is the chair of the Subcommittee on Courts of the Judiciary Committee and secretary of the Appropriations Committee. During his tenure in the House of Representatives, Grell has been the prime sponsor or House floor leader on legislation addressing many important matters,

including public pension reform, eminent domain, the 2012 Justice Reinvestment Initiative for corrections reform, revisions to the Uniform Commercial Code on secured transactions, a recodification of the Notary Public Law, and tort reform. A 1974 graduate of Cumberland Valley High School and lifelong Cumberland County resident, Grell earned a bachelor's degree from the Johns Hopkins University in 1978 and his law degree from the Dickinson School of Law in 1981.

David Guice, commissioner, Division of Adult Corrections, North Carolina Department of Public Safety

Upon David Guice's graduation from Mars Hill College, he began a 32-year career with the North Carolina Department of Correction working in the Division of Community Corrections. He has been a probation officer, supervisor, and administrator. In 2008 he was elected to serve in the North Carolina House of Representatives, representing House District 113. His greatest accomplishment in the General Assembly came with the passage of House Bill 642, the Justice Reinvestment Act. Guice was the primary sponsor of this bill and was responsible for shepherding it through the legislative process, ultimately getting the bill passed in both chambers with overwhelming bipartisan support. He resigned his position in the House on Jan. 1, 2012, after being appointed by Governor Beverly Perdue to return to work at the North Carolina Department of Public Safety serving as director of community corrections. In January 2013, Governor Pat McCrory appointed Guice to serve as commissioner of adult correction to oversee probation and prison operations across North Carolina. In September 2013, Juvenile Justice was integrated with Adult Correction with Guice serving as commissioner of this new division serving adult and juvenile offenders. In addition, he is on the Council of State Governments Justice Center's national board of directors and continues to serve on the North Carolina Sentencing and Policy Advisory Committee.

Ben David, district attorney, New Hanover, North Carolina

Ben David received his bachelor's degree from the University of Florida and his law degree from Wake Forest University School of Law. He became the elected district attorney five years after joining the 5th District and will begin his fourth term in January 2015. David's professional organizations include the national and state District Attorneys Association and the North Carolina State Bar. He is a member of the Wilmington Downtown Rotary and a founding member of the Blue Ribbon Commission on the Prevention of Youth Violence in Wilmington. As district attorney, he served on the chief justice's Commission on Professionalism, the governor's Gang Task Force, and as a delegate and host for the American Council of Young Political Leaders. From 2012 to 2013 he served a one-year term as president of the North Carolina Conference of District Attorneys and the North Carolina District Attorneys Association, and he continues to sit on the Executive Committee today. David is the author of "Community-Based Prosecution in North Carolina: An Inside-Out Approach to Public Service at the Courthouse, on the Street, and in the Classroom," which was published in spring 2012 by Wake Forest Law Review.

Patti Ann Lodge, state senator, Idaho

Born in Pittsburgh, Patti Ann Lodge moved to Idaho at age 4 and attended Boise State University, Idaho State University, Northwest Nazarene University, and the University of Idaho. She received her bachelor's degree in 1964 at Marylhurst University in Oregon. She has been a consultant at Saint Paul's School, Our Lady of the Valley since 1999, and president of Wind Ridge Vineyards since 1988. She was previously a media educator in the Caldwell School District from 1968 to 1999 and media coordinator there from 1982 to 1997. As a member of the Idaho Senate, she has served as chairman of the Judiciary Committee and chairman of the Health and Welfare Committee, and she was a member of the Legislative Council. She is also a member of the American Legislative Exchange Council, serving as Idaho state leader.

Scott Bandy, deputy prosecutor, Ada County, Idaho

Scott Bandy was born and raised in Boise, Idaho. He completed his undergraduate degree at the U.S. Merchant Marine Academy in Kings Point, New York. While attending Willamette University College of Law, Bandy accepted a two-year clerkship with the Salem City attorney's office. Beginning the summer after his first year, he was assigned all screening, charging, and public response duties for misdemeanor and infraction criminal matters handled by the city. Second-year summer and often during third year, he took a large number of cases to trial by jury. After Willamette, he returned to Boise, where he began his legal career in insurance defense. He was hired by Ada County in December 1999 in the magistrate division. In the 15 years since, he has worked on all facets of the criminal division, including juvenile, preliminary hearing, and felony divisions. Bandy has attended many National District Attorneys Association programs, including the Career Prosecutor Course, and has presented on topics such as domestic violence, victim relations, narcotics, and trial advocacy. He served as the magistrate division supervisor for three years and is a felony trial team leader. His felony cases have included murder, attempted murder, gang-related aggravated battery, attempted strangulation, and all manner of narcotics offenses. Bandy is part of the on-call team and is also the supervising attorney for Ada County's four specialty courts.

Denise E. O'Donnell, director, Bureau of Justice Assistance, U.S. Department of Justice

Denise E. O'Donnell was sworn in as the director of the Bureau of Justice Assistance (BJA) on June 6, 2011, after being nominated for the post by President Barack Obama and confirmed by the U.S. Senate. In 1985, O'Donnell joined the U.S. Attorney's Office in the Western District of New York and worked as a career federal prosecutor for more than a decade. She was appointed a U.S. attorney by President Bill Clinton in 1997 and served as the top federal prosecutor in western New York from 1997-2001. O'Donnell served as vice chair of the U.S. Attorney General's Advisory Committee in Washington, where she was a member of the Investigations & Intelligence, Northern Border, and Civil Rights subcommittees. Prior to joining BJA, O'Donnell served as the deputy secretary for public safety in New York state, overseeing 11 homeland security and criminal justice agencies, and as commissioner of the New York State Division of Criminal Justice Services, the state administrative agency for BJA funds. O'Donnell served as chair of the New York State Commission on Forensic Science from 2009-2011 and as chair of the New York State Commission on Sentencing Reform from 2010-2011. She was a member of the Conviction Integrity Advisory Panel for the Manhattan District Attorney's Office and of the Chief Judge's Wrongful Convictions Task Force in New York. O'Donnell obtained a master's degree in social work from the State University of New York at Buffalo, and graduated summa cum laude from the University at Buffalo Law School.

Moderator

Michael Thompson, director, Council of State Governments Justice Center

Michael Thompson has worked on criminal justice policy issues for nearly 20 years. He started with the Council of State Governments (CSG) in 1997 as a policy analyst and the sole staff person assigned to the criminal justice program for the CSG's Eastern Regional Conference. Under his leadership, that program launched major projects in the areas of victim rights, criminal justice and mental health collaboration, and prisoner reentry. Since transforming the regional criminal justice program into the national CSG Justice Center, Thompson designed the Justice Reinvestment Initiative and conceptualized the organization's work in school discipline. The Justice Center's work has prompted major policy initiatives that have enjoyed broad bipartisan support in states across the country. A nationally recognized expert in criminal justice issues who is often quoted in major media outlets, Thompson has authored numerous publications and testified before Congress on multiple occasions. Before joining CSG, he worked for three years for the Office of the Court Monitor in San Juan, Puerto Rico—an office established by a U.S. District Court judge. Thompson received his bachelor's degree with honors from Middlebury College.

Sustaining Change Through Communication

Tuesday, Nov. 18, 10:45 - 11:45 a.m., Indigo E

Key stakeholders and constituents mobilize to help achieve legislative action, but how do you keep them invested and focused on outcomes after the excitement wanes? And how can you respond to unexpected events in ways that highlight, rather than hinder, your good work? A good communications strategy can help. This workshop will provide practical ways to garner support for reforms during implementation and develop the right communications plan to address the unique needs of each state.

Jennifer Stapleton, communications manager, The Pew Charitable Trusts

Jennifer Stapleton manages communications strategy for Pew's state legislative campaigns. She brings more than 15 years of experience managing and executing communications programs to drive legislative advocacy and policy change and has worked at both the state and federal levels. Stapleton developed expertise in media outreach, social media, writing, and strategic message development at organizations including Bread for the World, the United Food and Commercial Workers International Union, and Sojourners. She earned a master's degree from the Iliff School of Theology at the University of Denver.

Engaging Judges in Justice Reinvestment

Tuesday, Nov. 18, 10:45 - 11:45 a.m., Indigo 204A

The courts take center stage in developing and implementing many sentencing and corrections reforms. This panel will discuss strategies to successfully engage judges at every stage of the process as well as the challenges and benefits posed by successful implementation.

Panelists

Patti Tobias, former Idaho State Court Administrator

Patricia Tobias has been with the National Center for State Courts (NCSC) Court Consulting Services division as a principal court management consultant since August 2014. Before holding this position, Tobias was the administrative director of the Idaho Courts for 20-plus years, since November 1993. She previously was the clerk of the court, St. Louis County, Missouri (1986 to 1993); director of Court Services Division, Office of the State Courts Administrator, Missouri Supreme Court (1980 to 1986); and Adult and Juvenile Probation Services, Champaign County Circuit Court, Illinois (1976 to 1979). Tobias served as president of the Conference of State Court Administrators and vice chair of the NCSC's board of directors (2002 to 2003) and on the Council of State Governments' Justice Center board of directors (2009 to 2011). She received the National Center for State Courts' Warren E. Burger Award for Administrative Excellence, 2012; the Robert L. Doss Jr. Memorial Scholarship, 2011; the Justice Management Institute's Ernest C. Friesen Award of Excellence, 2008; the Idaho State Bar's Award of Distinction, 2003; the Public Policy Leadership Award, 2003; and the Kramer Award for Excellence in Judicial Administration, 2001. Tobias received her master's degree in justice administration from the University of Denver College of Law and her bachelor's degree from the University of Illinois.

Paul De Muniz, former chief justice, Oregon Supreme Court

Paul J. De Muniz was elected to the Oregon Supreme Court in 2000 and served as its chief justice and the administrative head of the Oregon Judicial Department from January 2006 to May 2012, retiring from the court at the end of 2012. From 1990 to 2000, he sat on the Oregon Court of Appeals and served as presiding judge on one of the three panels that comprise that body. Before ascending to the bench, De Muniz was in private practice for

13 years with the Salem, Oregon, law firm of Garrett, Seideman, Hemann, Robertson, and De Muniz P.C., where he specialized in complex criminal and civil litigation, as well as appeals. From 1975 to 1977, he was a deputy public defender for the state of Oregon. In November 2011, De Muniz was inducted into the National Center for State Courts' Warren E. Burger Society in recognition of his commitment to improving the administration of justice within states. In addition to his work within Oregon, he was a member of the Conference of Chief Justices and was elected to its board of directors in 2008. He served on the board of trustees for the National Judicial College from 2011 to 2013. In 2011, De Muniz completed a three-year term as a member of the Harvard Kennedy School of Government's Executive Session for State Court Leaders in the 21st Century. In 2002, he founded a rule-of-law partnership with judicial leaders in the Russian Far East, working with lawyers and judges in Russia to implement reforms within the Russian criminal justice system. De Muniz serves on the board of directors of the National Crime Victim Law Institute and Susan G. Komen for the Cure, Oregon and southwestern Washington.

Steven Alm, 1st Circuit Court of Hawaii

Steven S. Alm has been a circuit court judge in Honolulu since 2001. He is the principal judge with Hawaii's Opportunity Probation with Enforcement (HOPE) program, and 3½ years ago he became the judge of the 1st Circuit's Adult Drug Court as well. From 1994 to 2001, Alm was the U.S. attorney for the District of Hawaii. He is the past president of the Hawaii State Trial Judges Association, served as chair of the 2005 Penal Code Review Committee (which convenes every 10 years), and has been co-chair since 2005 of the Interagency Council on Intermediate Sanctions. In 2010, Alm was named Hawaii Jurist of the Year by Chief Justice Mark Recktenwald. In 2013, HOPE was named as one of the "Top 25 Innovations in Government" by the Harvard Kennedy School of Government, and in August 2014, HOPE was selected as the recipient of the National Criminal Justice Association's Outstanding Criminal Justice Program Award for the Western Region. Alm served as tri-chair of the Justice Reinvestment Initiative working group (along with the Senate president and the director of the Department of Public Safety) in 2011 and is the co-chair with Ted Sakai, director of public safety, of the Justice Reinvestment Initiative implementation group.

Moderator

Roger K. Warren, president emeritus, National Center for State Courts

Roger K. Warren is the president emeritus of the National Center for State Courts (NCSC). He served as president of the NCSC from 1996 until 2004. He serves as a principal consultant to the NCSC and its partnership with Pew's public safety performance project. From 2005 to 2012, Warren was a scholar-in-residence with the Judicial Council of California where he coordinated implementation of evidence-based sentencing and corrections practices. He is the author of numerous works on evidence-based sentencing, the principal author of the NCSC model judicial education curriculum on evidence-based sentencing, co-author of the NCSC's guide "Using Offender Risk and Needs Assessment Information at Sentencing," and has conducted evidence-based practice training programs for judges and other criminal justice agencies in over 30 states. Previously, Warren served as a trial judge in Sacramento, California, for 20 years where he was presiding judge of the Superior and Juvenile Courts, and he was the founder and first chair of the Sacramento Probation Oversight Committee, the Sacramento Intermediate Punishments Committee, and the Sacramento Criminal Justice Cabinet. He received many awards for his judicial service including the California Jurist of the Year award in 1995, and Sacramento Judge of the Year awards in 1987, 1993, and 1994. Upon his retirement from the Sacramento bench, Sacramento juvenile justice agencies created the Judge Roger K. Warren Unity Award, which is presented annually in his honor to recognize outstanding efforts in promoting collaboration among the public and private agencies serving children in Sacramento.

Performance Measures: Using Data to Improve Policy Implementation

Tuesday, Nov. 18, 10:45 - 11:45 a.m., Indigo 204B

How do we know whether Justice Reinvestment Initiative reforms are hitting their marks? This panel will focus on the process of developing performance measures to effectively track the implementation of reforms, highlighting challenges and opportunities. Panelists will discuss the process of selecting reform-specific measures, monitoring outcomes, and addressing obstacles that are identified through data analysis.

Panelists

Elizabeth Lyon, program director, state initiatives, Council of State Governments Justice Center

Elizabeth K. Lyon oversees the implementation of justice reinvestment policies in states that have successfully passed new legislation using a data-driven, bipartisan approach. Since joining the Justice Center in 2012, Lyon has worked in over 10 different states, collaborating with state leaders to ensure that the policies enacted achieve the projected outcomes to reduce spending on corrections and to reinvest in strategies for improving public safety. She provides intense technical assistance tailored to the specific policies in each state. Previously, Lyon was the director of governmental relations for the State Bar of Michigan, where she directed the public policy program that included a large state and federal agenda that starts with the identification of public policy issues, is informed by an extensive process to develop recommendations, and ends with implementation that engages the judicial, legislative, and executive branches. She holds a bachelor's degree from the James Madison College at Michigan State University.

Jim Seward, chief counsel, Office of South Dakota Governor Dennis Daugaard

Jim Seward was appointed general counsel for South Dakota by Gov. Daugaard in 2010. Following his active service and after obtaining his law degree, Seward received a direct commission to become a Judge Advocate General's Corps officer with the U.S. Army and South Dakota National Guard. His unit was deployed to Afghanistan for a one-year tour from May 2004 to May 2005. He returned home to South Dakota to resume his duties as Butte County state's attorney. He was awarded the Bronze Star in recognition of meritorious service in Operation Enduring Freedom V. In addition to Seward's normal general counsel duties, Gov. Daugaard asked him to serve as chair of the 2012 workgroup that led to the 2013 South Dakota Public Safety Improvement Act. He now serves as chair of the statutorily created Oversight Council obligated to ensure proper implementation and measure performance and outcomes. More recently, he has also taken on chair duties of the South Dakota Juvenile Justice Reinvestment Initiative workgroup that began in early 2014. While obtaining his undergraduate degree at the University of South Dakota, Seward was elected to the Vermillion City Council. During law school, he accepted an appointment to complete another term on the council, which had been vacated. He later completed over five years as the elected prosecutor and chief legal counsel for Butte County, South Dakota.

Kela Thomas, director of probation services, South Carolina Department of Probation, Parole, and Pardon Services

Kela E. Thomas was appointed by South Carolina Governor Nikki Haley and confirmed by the South Carolina Senate as director of the South Carolina Department of Probation, Parole, and Pardon Services in February 2011. Thomas, the first African-American woman to head the third-largest law enforcement agency in the state, has been employed with the department since 1999, when she served as deputy director for administration. Thomas holds a bachelor's degree in management and journalism from the University of South Carolina. She is a 2001 graduate of the South Carolina Executive Institute and a 2012 graduate of the South Carolina Criminal Justice Academy Class 579. Her professional affiliations include membership in the South Carolina Law Enforcement Association, the South Carolina Probation and Parole Association, and the South Carolina State Employees Association.

Moderator

Ryan King, senior fellow, Urban Institute

Ryan King works on sentencing and corrections issues with a focus on reducing correctional control. His objective is to produce high-quality empirical research on the impact of sentencing and corrections policies at the state and federal level and work with policymakers, practitioners, and community advocates to identify strategies that assist in the pursuit of a fair, effective, and rational criminal justice system. Before coming to the Urban Institute, King was the research director of Pew's public safety performance project (PSPP). As lead researcher for PSPP's portfolio of work, King oversaw a team of investigators producing original and groundbreaking analyses that explore the ways in which criminal justice policies affect offender recidivism, public safety, and states' fiscal health. This work helped shape PSPP's technical assistance for state sentencing and corrections. Before joining PSPP, King was a policy analyst at the Sentencing Project for eight years, where he authored dozens of publications focused on sentencing and corrections policy. King's work has appeared in *Criminology & Public Policy* and the *Federal Sentencing Reporter*. In addition, his work has been featured in the Associated Press, *The New York Times*, *The Washington Post*, and *USA Today*, and he has appeared on local and national radio programs to discuss sentencing and corrections issues.

Oversight Councils as Reform Leaders

Tuesday, Nov. 18, 1:30 – 2:45 p.m., Indigo 206

Oversight councils are the key vehicle to ensuring that justice reinvestment achieves its stated goals. This session will explore how oversight councils in Georgia, Oregon, and South Carolina are pursuing different strategies to this end—including monitoring the implementation of policies, communicating the lessons of reform, influencing ongoing budget appropriations, and tackling new areas in need of improvement.

Panelists

Thomas Worthy, director of government relations, Georgia Bar Association

Thomas Worthy is the co-chairman of the Georgia Council on Criminal Justice Reform. Governor Nathan Deal appointed him to that post in July 2012. Worthy is currently the director of governmental and external affairs at the State Bar of Georgia. Before his work at the bar, Worthy served as Gov. Deal's deputy executive counsel. He also served on the staff of the late Representative Charlie Norwood (GA-10), was managing editor of the *Journal of Law and Politics* while in law school at the University of Virginia, and practiced law in Birmingham, Alabama.

Gerald Malloy, state senator, South Carolina

Gerald Malloy is a South Carolina state senator representing the 29th District since 2002. In 2010, Malloy chaired the South Carolina Sentencing Reform Commission, which developed recommendations that led to passage of the Omnibus Crime Reduction and Sentencing Reform Act of 2010. Since the measure was enacted, Malloy has led the Sentencing Reform Oversight Committee, the group tasked with overseeing the act's implementation. Along with his work in the Senate, Malloy practices law at the firm he founded in Hartsville in 2000. He also has served as president of the South Carolina Trial Lawyers Association. He is the recipient of the Legislator of the Year Award from the South Carolina Public Defenders Association, the South Carolina Fraternal Order of Police and the South Carolina Association of Criminal Defense Lawyers. He is a recipient of the South Carolina Commission on Indigent Defense Distinguished Service Award. This award has since been named in his honor.

Andy Olson, state representative, Oregon

Having retired with the Oregon State Police after 29 years, Andy understands the importance of solid leadership, the ability to serve and help people throughout the community. While assigned to the Beaverton office as the commander, he obtained his bachelor's degree from George Fox University in management of human resources. Andy and his wife, Pam have been married for 42 years. They have three married daughters, and four grandchildren. He has always considered how the decisions he makes will impact the future of not only his children and grandchildren, but also other families and future generations. He wants them to have the same opportunities this great country has afforded him. During his 10 years in the Oregon Legislature, he has served in several leadership positions: as co-speaker pro tem, House Republican leader, deputy leader, and whip. He works hard to build relationships throughout the building, which has allowed him to move important legislation. "I thoroughly enjoy working across the aisle and making common sense solutions which all parties can support." Currently, he serves as co-chair on the Public Safety Task Force, Criminal Justice Commission, the OLCC Work Group, and the Asset Forfeiture Oversight Council. Additionally, he serves as a member of the House Judiciary Committee and vice chair of the House Committee on Human Services.

Moderator

Len Engel, managing associate, Crime and Justice Institute

Len Engel is the managing associate for policy at the Crime and Justice Institute (CJI) at Community Resources for Justice. He has been working on criminal and juvenile justice policy for more than 20 years. Since joining CJI, Engel's focus has been on policy analysis and legislative and regulatory reform in the criminal justice system. He recently managed CJI's role in several major state policy projects including criminal justice reforms in South Carolina in 2010, Arkansas in 2011, Georgia in 2012, Oregon and South Dakota in 2013, and Mississippi in 2014 as part of Pew's public safety performance project, resulting in landmark legislation in each state. He recently completed a project that developed and implemented a risk and needs assessment tool for the Massachusetts Parole Board. Engel is working with Pew on statewide criminal justice reform in Utah. Before joining CJI, Engel was a policy director in the Massachusetts Senate, an ombudsman under contract with the Connecticut Department of Corrections, and a practicing lawyer.

Ensuring Quality in Correctional Programming

Tuesday, Nov. 18, 1:30 - 2:45 p.m., Indigo 204A

As states shift investments from prison beds to community-based supervision programs, two questions are paramount: Do these programs follow models shown to reduce recidivism? And have they achieved desired results? An expert in program evaluation will review the latest research on effective models and quality-assurance systems.

Jodi Sleyo, research associate, University of Cincinnati Corrections Institute

Jodi Sleyo is a research associate and trainer for the University of Cincinnati Corrections Institute. Sleyo has a master's degree in clinical psychology from Xavier University and has worked in the field of corrections since 1996. She has extensive experience in cognitive-behavioral treatment as well as program redesign and implementation. Because she has worked as a practitioner with a variety of correctional populations and as an administrator in the field, Sleyo has a solid understanding of agency needs at multiple levels. Sleyo has conducted program evaluations and provided training and technical assistance to agencies interested in improving service delivery.

Reinvestment: One-Time Appropriation or an Enduring Funding?

Tuesday, Nov. 18, 1:30 - 2:45 p.m., Indigo E

Justice reinvestment pairs policy changes with substantial reinvestments in areas such as community-based supervision and victim services. This session will examine lessons learned and recommendations to help state policymakers sustain and increase these reinvestments over time.

Panelists

Pam Ferguson-Brey, executive director, Crime Victim Compensation Commission, Hawaii

Pamela Ferguson-Brey has been the executive director for Hawaii's Crime Victim Compensation Commission since 1999. After receiving her bachelor's degree in entomology, Ferguson-Brey earned her law degree from the University of Hawaii's William S. Richardson School of Law. Before her work at the commission, she served as the executive director of the Commission on the Status of Women, as a deputy prosecuting attorney for the city and county of Honolulu prosecuting family abuse cases and as the prosecutor's legislative liaison, and as a deputy attorney general representing the Department of Human Services in child abuse and neglect cases. Ferguson-Brey received the 1994 Hawaii Woman Lawyer of the Year award, in part, for her efforts to establish the Missing Child Center Hawaii. She initiated the first Women's Health Month and received an Outstanding Achievement Award for that project from the National Association of Commissions for Women. In April 2013, Ferguson-Brey was presented with the Crime Victims Financial Restoration Award by U.S. Attorney General Eric Holder for her efforts to improve restitution collection for crime victims in Hawaii.

Joe Thorton, secretary, Department of Military Affairs and Public Safety

Joe Thorton has been the cabinet secretary of the West Virginia Department of Military Affairs and Public Safety (DMAPS) since 2009. In this position, he serves on or as chairman of numerous boards and commissions, including the Governor's Advisory Council on Substance Abuse, the Governor's Committee on Crime Delinquency and Correction, and the Regional Jail and Correctional Facility Authority Board. During his tenure as secretary of DMAPS, the agency has led many efforts to enhance public safety in West Virginia, such as the Justice Reinvestment Initiative to reduce the growth of the prison population in West Virginia while alleviating jail overcrowding, West Virginia's School Safety Project to ensure a safe learning environment for the state's youth, as well as juvenile justice reform and transition to ensure that the state's system is effectively moving toward a national model of dealing with troubled youth. The department includes the West Virginia State Police, the Division of Corrections, the Regional Jail and Correctional Facility Authority, the Division of Juvenile Services, the Division of Homeland Security and Emergency Management, the West Virginia Fire Marshal, the West Virginia Parole Board, the Division of Protective Services, the Division of Justice and Community Services, and the West Virginia National Guard.

Nicole Sullivan, director, Rehabilitative and Program Services, North Carolina Department of Public Safety

In 2012, the North Carolina Departments of Correction, Crime Control and Public Safety, and Juvenile Justice were consolidated to create the Department of Public Safety. Nicole Sullivan was named director of a new section, Rehabilitative Programs and Services, in early 2013. This section is responsible for developing, implementing, and monitoring rehabilitative interventions for adult offenders as well as providing research and decision support analysis and coordinating reentry initiatives within the Division of Adult Correction and Juvenile Justice. Throughout her 22-year career in corrections, Sullivan's work has focused on integrating evidence-based research in correctional interventions, which includes the development of the offender management model, cognitive behavioral interventions, and policy and program development for transition and reentry.

Moderator

Marc Pelka, program director, state initiatives, Council of State Governments Justice Center

Marc Pelka provides intensive technical assistance to state policymakers using a justice reinvestment approach to develop and implement public safety policies. Since joining the Council of State Governments Justice Center, he has helped more than a half-dozen states enact bipartisan, data-driven legislation to contain correction costs and lower recidivism, with a particular emphasis on engaging victims of crime and their advocates in several of these states. Before joining the Council of State Governments Justice Center, Pelka was a member of the communications and policy staff in the Connecticut House of Representatives, which included serving as a policy aide to the speaker of the House. His duties included legislative research, planning, and coordination, with a focus on policy before the Judiciary Committee. Pelka earned his bachelor's degree with Honors from New York University and his master's degree in public policy with an interest in criminal justice policy from the John F. Kennedy School of Government at Harvard University.



[Justice reinvestment is] transformational, profound change.”

David Lust (R), majority leader of the South Dakota House of Representatives

Leading and Maintaining Reform in the Legislature

Tuesday, Nov. 18, 1:30 – 2:45 p.m., Indigo A

Legislative leaders have shifted the debate on sentencing and corrections policy by pursuing reforms that protect public safety and contain prison growth. However, old habits can return, and reform champions can find themselves again facilitating a statewide conversation about what works in corrections. Panelists will discuss strategies for sustaining a research-based approach to corrections policy.

Panelists

John Tilley, chair, Kentucky House Judiciary Committee

Representative John C. Tilley is serving his fourth term in the House. He has chaired the Judiciary Committee since 2009, while also co-chairing many related task forces with his Senate counterparts. A graduate of the University of Kentucky and Chase College of Law, Tilley has sponsored a number of significant bills—most notably, House Bill 463, which overhauled a good portion of Kentucky's criminal justice system. In doing so, the bill became a national model for change, cutting a skyrocketing prison population, reducing recidivism, and greatly increasing drug treatment, all while maintaining public safety. He has also led efforts to combat synthetic and prescription drugs, for which Kentucky has also received much acclaim. As a result, Tilley has been given numerous awards and has become a nationally recognized voice for good public policy. He serves on other committees and task forces in his legislative service and still practices law. He lives in Hopkinsville with his wife, Shelly, and their three daughters, Emma, Charlie and Caroline.

John Rubin, chairman, Kansas House Corrections and Juvenile Justice Committee

John J. Rubin represents the 18th District (Shawnee) in the Kansas House of Representatives, having been first elected in 2010 and re-elected in 2012. Rubin chairs the House Corrections and Juvenile Justice Committee and also serves on the House Judiciary, Rules, and Pensions and Benefits Committees. As corrections committee chairman this term, he sponsored and shepherded Kansas' Justice Reinvestment Initiative to enactment. He

also won passage of new Racketeer-Influenced and Corrupt Organization Act legislation, strengthened human trafficking laws, other criminal code and sentencing reforms, and the first major overhaul and reform of Kansas' Juvenile Justice Code in many years. Outside the criminal law sphere, he authored and was lead sponsor of successful measures opening law enforcement probable cause affidavits to the public and legislation mandating basic health insurance coverage for Kansas children with autism. Rubin received a bachelor's degree magna cum laude from Boston College in 1970, and a law degree from Washington University in 1973. He is an attorney and arbitrator. He has had a long public service career, including service as a Navy Judge Advocate General's Corps officer from 1973 to 1976; a labor attorney for the Federal Labor Relations Authority from 1979 to 1982; an assistant regional counsel for the Federal Bureau of Prisons and an attorney at the U.S. Penitentiary in Leavenworth from 1982 to 1985; a senior litigator and regional counsel for the Federal Deposit Insurance Corp. from 1985 to 1994; and a U.S. administrative law judge from 1994 to 2004.

Shannon Wight, deputy director, Partnership for Safety and Justice

Shannon Wight has worked to reform criminal and juvenile justice systems in Oregon and Louisiana for over 20 years. She co-founded the Juvenile Justice Project of Louisiana and served as the policy director for Innocence Project New Orleans. As a policy advocate, strategist, and direct services provider, she has led efforts to establish and implement many of the leading-edge public safety and criminal justice reforms of the past two decades. Reflecting the complexity of her field, Wight's work has emphasized adaptability and compound strategies necessary for effective reform, including prison litigation that led to the closure of two private juvenile prisons, grassroots organizing and leadership development of family members serving juvenile life without parole, coordinating a high-level stakeholder group to rebuild and reform New Orleans' criminal evidence system following the devastation of Hurricane Katrina, and managing a broad-based Oregon coalition of unlikely allies supportive of criminal justice reform. Since 2008, she has been deputy director of the Partnership for Safety and Justice in Portland, Oregon, where she has primary responsibility for setting and implementing the organization's integrated approach to public safety and criminal justice reform, which addresses the needs and rights of people who commit crimes, people who are victims of crime, and the families and communities of both.

Kevin Kane, president, Pelican Institute for Public Policy

Kevin Kane serves as the president of the Pelican Institute for Public Policy, which he founded in 2008. The institute's mission is to promote freedom and prosperity in Louisiana. Kane has helped advance this mission through work on policy issues including education, health care, and criminal justice. He is a native of New York and a graduate of Tulane University and the Loyola University School of Law, and he is a fellow of the Loyola Institute of Politics. He sits on the board of the Choice Foundation, which operates three charter schools that opened after Hurricane Katrina. Kane lives in New Orleans with his wife, Lesley, and their two children and never tires of exploring 'the most interesting U.S. city.

Moderator

Andrew Page, manager, state policy, public safety performance project

Andrew Page oversees the legislative strategy for Pew's public safety performance project. As manager of legislative strategy, he works with state policymakers and government to build support for and advance sentencing and corrections policy reform. Page brought with him to Pew experience in local, state, and federal policy development and experience in the fields of criminal justice and substance abuse. He holds a master's degree in nonprofit administration from the University of San Francisco and a bachelor's degree in justice studies from Arizona State University.

Performance Measures: Prioritizing Beds for Serious, Chronic, and Violent Offenders

Tuesday, Nov. 18, 1:30 – 2:45 p.m., Indigo 204B

A central goal of many justice reinvestment reforms is concentration of expensive prison space on violent and higher-risk criminals while steering lower-level offenders to alternative supervision and treatment programs. This session will examine how states can measure their success in achieving this goal and explore different approaches to constructing a prison composition index.

Craig Prins, research director, public safety performance project

Craig Prins joined Pew as director of research for the public safety performance project after a decade of leadership as executive director of the Oregon Criminal Justice Commission. Prior to this appointment, he served as counsel for Oregon's House and Senate Judiciary Committees. Before engaging in the world of sentencing and criminal justice policy, he served as deputy director of Oregon's Department of Public Safety Standards and Training and as a deputy district attorney in Multnomah County. Prins graduated from the University of Notre Dame Law School in 1997 and has spent over four years on the National Association of Sentencing Commissions' Executive Committee.

Bret Bucklen, director, Bureau of Planning, Research, and Statistics, Pennsylvania Department of Corrections

Kristofer "Bret" Bucklen is the director of the Bureau of Planning, Research, and Statistics for the Pennsylvania Department of Corrections. Previously, he was employed in the Pennsylvania Management Associate program under the Governor's Office of Administration, where he worked for the Pennsylvania Board of Probation and Parole, the Pennsylvania Department of Corrections, the Pennsylvania State Police, the Pennsylvania Commission on Crime and Delinquency, and the Justice Network Project. Bucklen received his master's degree in public policy and management from Carnegie Mellon University's Heinz School of Public Policy. He is finishing a doctorate in criminology and criminal justice at the University of Maryland. Bucklen has been involved in a variety of research efforts spanning corrections and criminal justice issues, and he has been published in various peer-review journals. Bucklen's most recent research efforts have focused on "translational criminology"—bridging the gap between academic criminology and public policy. He likes to refer to himself as a "pracademic."

What Works in Drug Policy

Tuesday, Nov. 18, 4:15 – 5:15 p.m., Indigo 206

With a large and growing body of research about what works to reduce drug abuse and related crime, many states are reconsidering how to sentence and supervise drug offenders. This session will highlight the latest research findings on strategies to reduce drug-related crime and control corrections costs.

Panelists

Kathryn Zafft, senior associate, research, public safety performance project

Kathryn Zafft is a senior researcher for Pew's public safety performance project. Zafft conducts and manages research to provide policymakers and the public with an accurate understanding of national criminal justice trends and the interventions and policies most effective in reducing recidivism. Additionally, she conducts research specific to comprehending the link between substance use disorders and crime, with an emphasis on what policymakers can do to effectively address this public health concern. Before joining Pew, Zafft was a research associate at Choice Research Associates, where her research focused on facilitating collaboration between local

governments and nonprofit organizations to develop programs that effectively address targeted community problems such as gaps in treatment for drug addiction and adequate resources for families with high-risk youth. She holds a bachelor's degree in psychology from St. Catherine's University, a master's degree in criminology from the University of Minnesota, and is nearing completion of her doctorate in criminology and criminal justice at the University of Maryland, where her dissertation focuses on the public safety impact of drug court implementation.

Beau Kilmer, senior policy researcher, RAND Corp.

Beau Kilmer is a senior policy researcher at the RAND Corp., where he co-directs the RAND Drug Policy Research Center. He is also a professor at the Pardee RAND Graduate School. His research lies at the intersection of public health and public safety, with a special emphasis on substance use, illicit markets, crime, and public policy. Some of his current projects include estimating the size of illegal drug markets; assessing the consequences of alternative marijuana policies; measuring the effect of South Dakota's 24/7 Sobriety Program on drunk driving, domestic violence, and mortality; and evaluating other innovative programs intended to reduce crime and violence. Kilmer's research has appeared in leading journals such as *Addiction*, *American Journal of Public Health*, and *Proceedings of the National Academy of Sciences*, and his commentaries have been published by CNN, the *Los Angeles Times*, *The New York Times*, *The Wall Street Journal*, USA Today, and other outlets. His co-authored book *Marijuana Legalization* (with Jonathan Caulkins, Angela Hawken, and Mark Kleiman) was published by Oxford University Press. Before earning his doctorate at Harvard University, Kilmer received a Judicial Administration Fellowship that supported his work with the San Francisco Drug Court.

Mark Kleiman, professor of public policy, UCLA Luskin School of Public Affairs

Mark Kleiman is a professor of public policy at the UCLA Luskin School of Public Affairs. His research focuses on crime control and drug policy, and especially on the substitution of swiftness, certainty, and fairness for severity in sanctioning unwanted behavior. He edits the *Journal of Drug Policy Analysis* and serves on the Committee on Law and Justice of the National Research Council. He is the author of *When Brute Force Fails: How to Have Less Crime and Less Punishment*, and he is co-author (with Angela Hawken and Jonathan Caulkins) of *Drugs and Drug Policy* and (with Hawken, Caulkins, and Beau Kilmer) of *Marijuana Legalization*, both from Oxford University Press. Previous books include *Against Excess: Drug Policy for Results* and *Marijuana: Costs of Abuse, Costs of Control*. In addition to his academic work, Kleiman is CEO of BOTEC Analysis Corp., which provides research and advice on crime control and drug policy. BOTEC supported the Washington State Liquor Control Board in implementing Washington's law to regulate and legalize cannabis. Kleiman holds a bachelor's degree from Haverford College and a master's degree in public policy and a doctorate from Harvard University, where he taught before coming to UCLA. He blogs at the Reality-Based Community (samefacts.com).

Moderator

Zoë Towns, manager, adult state policy, public safety performance project

Zoë Towns manages Pew's state policy efforts on adult sentencing and corrections in the public safety performance project. She engages with state policymakers, government leaders, and other state partners to identify sentencing and corrections policy solutions that fit the needs of each state. She has collaborated extensively with Georgia, Mississippi, Oregon, and Utah. Before joining Pew, Towns worked on youth detention policy for the Ministry of Justice in the United Kingdom and on pretrial policy in New York. She holds a master's degree in criminology and criminal justice policy from Kings College London, where she was a Fulbright scholar, and has a bachelor's degree from Columbia University.

The 21st-Century Parole Board

Tuesday, Nov. 18, 4:15 – 5:15 p.m., Indigo E

How should parole boards decide whom to release and when, what supervision conditions to set, and how to respond when rules are broken? Panelists will discuss research, current practices, and priorities for reform.

Panelists

Peggy Burke, principal, Center for Effective Public Policy

Peggy Burke is a principal with the Center for Effective Public Policy, a small nonprofit training and technical assistance organization, which, since its inception in 1981, has provided assistance to criminal justice practitioners as they implement change to strengthen their organizations and improve their performance. She currently directs the center's efforts on justice reinvestment at the local level and serves as director of the National Parole Resource Center, both initiatives funded by the Bureau of Justice Assistance, Department of Justice. Her recent project work has included directing the National Institute of Corrections-funded Transition from Prison to the Community Initiative, and she was a key member of the center's extensive work on developing policy-driven and evidence-based responses to parole and probation violations. Her other project experience has focused on offender classification, sentencing policy, and strategic planning. Burke has published widely on parole release and revocation decision-making and has conducted some of the seminal research on the impact of parole boards' use of structured policy to guide parole decision-making, that is, at once, equitable, and protective of public safety. The Association of Paroling Authorities International has twice honored Burke—in 2014 with its President's Award and in 1997 with its Vincent O'Leary Award. Before joining the center, Burke was director of the Justice Institute at COSMOS Corp. and a senior staff consultant with Arthur D. Little Inc. She holds a master's degree in public policy and an administration degree from George Washington University and a bachelor's degree from Manhattanville College. Burke joined the center in 1990.

Michael Nail, executive director, Georgia State Board of Pardons and Parole

Michael Nail began his career in the field of criminal justice in 1989 as a probation officer with the Georgia Department of Corrections. Before being named executive director of the Georgia State Board of Pardons and Paroles in July 2010, Nail held several key senior and executive leadership roles in the Georgia Department of Corrections to include training, probation operations, prison operations, and special operations. A few noteworthy accomplishments under Nail's leadership include the start-up of Georgia's first day reporting center, implementation of a sanctioning matrix for probation, the Probation Options Management Act, streamlining of the prison diagnostic system, use of voice recognition systems in community supervision, implementation of a virtual office concept for community supervision, and videoconferencing of final hearings. Nail holds a bachelor's degree in criminal justice and a master's degree in public administration. Recently, he was named to the three-year Executive Session on Community Supervision at Harvard University's John F. Kennedy School of Government.

Fred Klunk, director, Statistical Reporting and Evidence-Based Program Evaluation Office, Pennsylvania Board of Probation and Parole

Fred Klunk earned a bachelor's degree in economics from Shippensburg University in Pennsylvania in 1997 and a master's degree in economics from the University of Virginia in 1999. Klunk has 15 years of experience in economic and performance-related analysis. In 2000, Klunk joined the faculty of his alma mater, Shippensburg University, and was an assistant professor for two years. He then became the director of the State Fiscal Analysis Initiative at Pennsylvania Partnerships for Children in Harrisburg. In January 2006, he accepted a position with

the Pennsylvania Board of Probation and Parole and was promoted three times before beginning his current role in January 2010 as director of the Statistical Reporting and Evidence-Based Program Evaluation Office. As a result of developing a successful program of performance management metrics, Klunk has presented program performance-related topics to audiences of various sizes during the past six years. He also continues to teach economics courses at local colleges.

Moderator

Cathy McVey, senior policy adviser, Council of State Governments Justice Center

Catherine McVey advises the leadership of the Council of State Governments (CSG) Justice Center and provides technical assistance on issues involving paroling authorities and the administration of criminal justice systems as part of the CSG Justice Center's Justice Reinvestment Initiative (JRI). She brings more than 38 years of criminal justice experience to CSG, including serving as the Texas Department of Criminal Justice's assistant director for treatment and reentry. She also served as the deputy secretary for administration for the Pennsylvania Department of Corrections and chairman of the Pennsylvania Board of Probation and Parole. As an independent contractor, McVey has provided technical assistance to numerous professional organizations dealing with criminal justice issues, including the Association of Paroling Authorities International, Pew, the Center for Effective Policy, and the National Institute of Corrections. She has supported the JRI efforts in Idaho, New Hampshire, and West Virginia. She received her bachelor's degree with high honors in law enforcement and corrections from the Pennsylvania State University and received a master's degree in correctional administration from Sam Houston State University.

Getting the Most Out of Behavioral Health Services

Tuesday, Nov. 18, 4:15 – 5:15 p.m., Indigo A

The work of corrections administrators and court officials gets harder when accessible, effective community-based behavioral health care services are in short supply. As states invest in these services, how do they maximize the impact of limited funds? And how can such investments be used to improve the quality of treatment services and the skills of the health care workforce?

Panelists

Kim Walsh, deputy commissioner, West Virginia Bureau of Behavioral Health and Health Facilities

Kimberly Walsh is a deputy commissioner with the West Virginia Department of Health and Human Resources' Bureau for Behavioral Health and Health Facilities. She has two master's degrees, in social work and public administration, from West Virginia University and a certification in educational leadership from the University of West Georgia. Walsh has 29 years of experience working in the mental health and substance abuse fields with children, families, and adults in nonprofit and public agencies. During her years in the field, she has worked with law enforcement as an advocate for victims of crime, with public school systems to implement best practice strategies for youth at risk, as a consultant supporting agencies in rebuilding and restructuring successfully, and as a college professor. She is a recognized leader in public policy and an advocate for those with behavioral health issues, with much of her work focusing in the areas of housing, homelessness, and building effective systems of care. Walsh is committed to building community capacity and has spearheaded a number of collaborative projects forging partnerships with community-based providers, housing agencies, the education system, local units of government, funders, federal partners, and countless other entities to think beyond the boundaries to comprehensively serve those in need.

Kathleen Graves, deputy secretary, Kansas Department of Corrections

Corrections Secretary Ray Roberts named Kathleen Graves as the Kansas Department of Corrections' deputy secretary of community and field services in May 2013. A veteran Corrections Department employee, Graves had previously served on the agency's Prisoner Review Board. Before 2011, she was parole services manager for more than a year. Graves joined the Corrections Department in 1991 as a parole officer in Wichita and was promoted to regional parole supervisor in 1993. She was named director of community corrections services in 2000. During her tenure, Graves assisted in the development and implementation of 2003 Senate Bill 123 and the current community supervision system used by parole and community corrections. Before joining the agency, Graves held positions in city and county law enforcement as well as in the correctional field. She received her bachelor's degree with an emphasis in criminal justice and computer science from Wichita State University.

Moderator

Bree Derrick, program manager, Council of State Governments Justice Center

Bree Derrick provides policy research, analysis, and technical assistance to state and local policymakers and corrections departments. Before joining the Justice Center, she worked for nearly a decade at the Rhode Island Department of Corrections, most recently as a principal planner. In this role, she developed successful grant proposals to improve assessment and treatment for justice-involved individuals with co-occurring disorders, to restructure reentry processes for female offenders, and to reduce recidivism rates statewide through implementation of evidence-based practices. She also guided strategic planning efforts to bring gender-responsive correctional policies and practices to Rhode Island, including classification and discipline policies for women. Derrick earned her bachelor's degree in psychology from the University of Rhode Island and received a master's degree in holistic counseling and a certificate of advanced graduate studies in mental health counseling from Salve Regina University.

Performance Measures: Improving Recidivism as a Performance Measure

Tuesday, Nov. 18, 4:15 – 5:15 p.m., Indigo 204B

Reducing recidivism is a chief goal of justice reinvestment reforms and one of the most commonly used metrics of correctional success. This panel will offer a blueprint for gathering a broad range of re-offense indicators; accurately comparing outcomes across groups and over time; and using the results to inform decision-making and improve outcomes.

Panelists

Bret Bucklen, director, Bureau of Planning, Research, and Statistics, Pennsylvania Department of Corrections

Kristofer "Bret" Bucklen is the director of planning, research, and statistics for the Pennsylvania Department of Corrections. Before his current position, he was employed in the Pennsylvania Management Associate (PMA) program under the Governor's Office of Administration, where he worked for the state at the Board of Probation and Parole, Department of Corrections, State Police, Commission on Crime and Delinquency, and the Justice Network Project. Bucklen received a master's degree in public policy and management from Carnegie Mellon University's Heinz School of Public Policy. He is finishing a doctorate in criminology and criminal justice at the University of Maryland. Bucklen has been involved in a variety of research efforts spanning corrections and criminal justice issues, and has been published in various peer-review journals. His most recent research efforts have focused on "translational criminology"—bridging the gap between academic criminology and public policy. He likes to refer to himself as a "pracademic."

Thomas MacLeish, director, Statistical Analysis Center, Delaware Criminal Justice Council

Thomas F. MacLeish is director of the Delaware Statistical Analysis Center. He has been in that position since August 2011. Before that, he was the superintendent of the Delaware State Police. He began his police career as a road trooper in 1977; he served in various positions throughout the Division of State Police. He is a graduate of the FBI National Academy and also graduated from the FBI's National Executive Institute. He served on the executive board of the International Association of Chiefs of Police from 2007 to 2009. He resides in Wyoming, Delaware, with his wife, Margie, and their four sons. He is a proud "Opa" to grandsons "Little Danny" and "Declan Thomas."

William Sabol, acting director, U.S. Department of Justice Bureau of Justice Statistics and National Institute of Justice

William J. Sabol is acting director of the Bureau of Justice Statistics and the National Institute of Justice. He has more than 25 years of experience in research and statistics on corrections, sentencing, and justice issues in different settings, including the Government Accountability Office, Case Western Reserve University, the Urban Institute, and the University of Maryland. His research on criminal justice policy issues has focused on sentencing policy, the relationship between formal and informal social control in communities, disparities in criminal justice outcomes, and statistical methods. Before completing his doctorate in 1988 at the University of Pittsburgh's Graduate School of Public and International Affairs, he was a Fulbright scholar at the Institute of Criminology at Cambridge University.

Moderator

Ryan King, senior fellow, Urban Institute

Ryan King works on sentencing and corrections issues with a focus on reducing correctional control. His objective is to produce high-quality empirical research on the impact of sentencing and corrections policies at the state and federal level and work with policymakers, practitioners, and community advocates to identify strategies that assist in the pursuit of a fair, effective, and rational criminal justice system. Before joining the Urban Institute, King was the research director of Pew's public safety performance project (PSPP). As lead researcher for PSPP's portfolio of work, he oversaw a team of investigators producing original and groundbreaking analyses exploring the ways in which criminal justice policies affect offender recidivism, public safety, and states' fiscal health. This work helped shape PSPP's state sentencing and corrections technical assistance. Before joining PSPP, King was a policy analyst at the Sentencing Project for eight years, during which he authored dozens of publications focused on sentencing and corrections policy. His work has appeared in *Criminology & Public Policy* and *Federal Sentencing Reporter*. In addition, his work has been featured by the Associated Press and appeared in *The New York Times*, *The Washington Post*, and *USA Today*. He has also appeared on local and national radio programs to discuss sentencing and corrections issues.



By reducing the number of prisoners in the justice system, we have been able to cut costs for the state and improve the safety of our communities."

U.S. Senator John Cornyn (R-TX)

Appetite for Reform: Harnessing Public Opinion and Policy Influencer Support

Wednesday, Nov. 19, 10:15 – 11:30 a.m., Indigo 206

In a political arena once dominated by fears of being labeled soft on crime, support for reform now is strong among the public and influential voices in the business, conservative, faith, victim rights, and advocacy communities. The panel will discuss how public opinion as well as the positions of these important groups helped drive reform and how policymakers can keep them engaged in the future.

Panelists

Chris Garrett, judge, Oregon Court of Appeals

Chris Garrett is a judge on the Oregon Court of Appeals. Before his appointment in February 2014, Garrett served five years in the Oregon House of Representatives, where he held positions including assistant majority leader and speaker pro tempore. In 2011, Garrett was one of four legislators appointed to the Governor's Commission on Public Safety, which spent 2011 and 2012 developing recommendations for criminal justice policy reform, with assistance from Pew's public safety performance project and other organizations. During the 2013 legislative session, Garrett co-chaired the bipartisan, bicameral Committee on Public Safety and helped lead the passage of House Bill 3194, which incorporated many of the recommendations proposed by the Commission on Public Safety. Garrett is a graduate of Reed College and the University of Chicago Law School. In addition to his public service, he spent 13 years in private law practice with firms in Oregon and New York.

Andy Gipson, chair, Mississippi House Judiciary B Committee

J. Andrew Gipson serves as a representative in the Mississippi Legislature, representing Simpson, Smith, and Rankin counties. Gipson is chairman of the House Judiciary B Committee. He also is a member of the House Ways and Means, Rules, Insurance, and Banking committees. Gipson received a bachelor's degree from Mississippi College, where he majored in Christian studies and political science. He received his law degree summa cum laude from Mississippi College School of Law, and he is a practicing business lawyer with the Jones Walker firm. He is also an ordained Baptist minister and pastors Gum Springs Baptist Church in Braxton, Mississippi. Gipson and his wife, Leslie, reside on their small farm near Braxton, where they enjoy gardening, reading, and raising their family. The Gipsons have two boys, Joseph and Benjamin, and two daughters, Abigail and Sarah.

Moderator

Jake Horowitz, director, state policy, Pew's public safety performance project

Jake Horowitz is the state policy director for Pew's public safety performance project (PSPP), overseeing state engagement and strategic planning for Pew's work to advance data-driven, fiscally sound policies and practices in the criminal and juvenile corrections systems that protect public safety, hold offenders accountable, and control costs. As lead on state policy for PSPP, Horowitz oversees the selection, partnerships with, and assistance provided to, states, including data analysis, policy development, and public and policymaker education on sentencing and corrections reform. He is a frequent speaker on these issues and has testified before many state legislative bodies as well as professional and academic associations. Before joining Pew, Horowitz was a social science analyst at the U.S. Department of Justice's National Institute of Justice. He has also served as a legislative fellow in the U.S. House of Representatives and as a counselor and teacher at Eckerd Youth Alternatives. Horowitz holds a bachelor's degree in history from Reed College and a master's degree in public policy from Harvard University's John F. Kennedy School of Government.

Aligning Incentives

Wednesday, Nov. 19, 10:15 – 11:30 a.m., Indigo 204A

Sustaining justice reforms requires states to align incentives by removing policies that work against reform and installing others that encourage systems and offenders to perform their best. This session will highlight incentives in three critical areas: systems (performance incentive funding to reduce technical revocations); offenders (earned discharge for compliance with supervision); and providers (performance-based contracting).

Panelists

Linda Penner, California Board of State and Community Corrections

Linda Penner was chief probation officer for Fresno County, California, from 2005 to 2012. Under her stewardship, the department transitioned to evidenced-based practices for recidivism reduction that encompass community safety. She championed a culture of integrity and professionalism, and fairness and equity to courts and offenders. Penner recognized that public safety services must include rehabilitation services, and through her leadership the Fresno County Probation department initiated policies, practices, and services that promote fewer crime victims through an emphasis on assessment-based accountability and programs. As chief probation officer, Penner promoted a realignment safety net in the county through innovative supervision and service programs for the realigned population, including a multiagency supervision team and evidence-based services that form the nucleus of the public safety response to the legislation. Since 1977, Penner has held multiple positions while at the Fresno County Probation Department, including probation division director, services manager, probation officer, and group counselor. She has served on the Board of State and Community Corrections since 2012 and its predecessor, the Corrections Standards Authority Board, from 2007 to 2012. She has also been a member of the State Advisory Committee on Juvenile Justice and Delinquency Prevention, a committee of the board, since 2007. Additionally, she chaired the Fresno County Community Corrections Partnership for two years. In 2011, Penner was president of the California Probation Officers Association of California.

Scott Taylor, director, Multnomah County, Oregon, Department of Community Justice

Scott Taylor directs the Multnomah County Department of Community Justice in Oregon, which provides adult and juvenile probation, pretrial release detention and parole and juvenile services. Before his work with the county, he held several positions with the Oregon Department of Corrections, including community corrections chief, assistant director of correctional programs, and assistant director of community corrections. He currently serves on the Governor's Task Force on Public Safety. He is the immediate past president of the American Probation and Parole Association and the Oregon Association of Community Corrections Directors, served on the Governor's Commission on Public Safety, is a consultant to the National Institute of Corrections, past president of Luke Center for Catalytic Leadership and former mayor of Canby, Oregon. He holds a master's degree in public administration from Portland State University and bachelor's degrees in sociology and police administration from Washington State University.



I look forward to seeing these [justice reinvestment] reforms have greater impact as the years go by."

Governor Tom Corbett (R-PA)

Shirley Moore Smeal, executive deputy secretary, Pennsylvania Department of Corrections

Shirley Moore Smeal is the executive deputy secretary for the Pennsylvania Department of Corrections, a position she has held since April 2010. She is second in command of the agency, responsible for nearly 16,000 employees and over 50,000 inmates. As executive deputy secretary, she oversees numerous administrative, programmatic, security and operational areas for the department. She participated in a correctional system reform effort that resulted in the largest population reduction in the department's history. Moore Smeal is responsible for enacting all provisions of the Justice Reinvestment Initiative within the department, to include the complete restructuring of our Community Corrections System. Moore Smeal began her career in corrections in 1987 as a clerk typist at State Correctional Institution (SCI) Huntingdon and was promoted to purchasing agent at SCI Smithfield in 1998. She moved up the correctional ranks, holding positions of increasing responsibility, including deputy superintendent, superintendent of SCI Muncy, and regional deputy secretary.

Moderator

Roger K. Warren, president emeritus, the National Center for State Courts

Roger K. Warren is the president emeritus of the National Center for State Courts (NCSC). He served as president of the NCSC from 1996 until 2004. He currently serves as a principal consultant to the NCSC and its partnership with Pew's public safety performance project. From 2005 to 2012, Warren served as scholar-in-residence with the Judicial Council of California, where he coordinated implementation of evidence-based sentencing and corrections practices. He is the author of numerous works on evidence-based sentencing, the principal author of the NCSC model judicial education curriculum on evidence-based sentencing, co-author of the NCSC's Using Risk and Needs Assessment Information at Sentencing, and has conducted evidence-based practice training programs for judges and other criminal justice agencies in over 30 states. Previously, Warren was a trial judge in Sacramento, California, for 20 years, and he served as presiding judge of the Superior Court and presiding judge of the Juvenile Court, and was the founder and first chair of the Sacramento Probation Oversight Committee, the Sacramento Intermediate Punishments Committee, and the Sacramento Criminal Justice Cabinet. He has received many awards for his judicial service, including the California Jurist of the Year award in 1995, and Sacramento Judge of the Year awards in 1987, 1993, and 1994. Upon his retirement from the Sacramento bench, Sacramento juvenile justice agencies created the Judge Roger K. Warren Unity Award, which is presented annually in his honor to recognize outstanding efforts promoting collaboration among the public and private agencies serving children in Sacramento.



Sustained federal support is going to be critical to ensuring that newly enacted state reforms actually translate into reduced recidivism, save lives, and save dollars.”

U.S. Senator Chris Coons (D-DE)

Moving On to Juvenile Justice Reform

Wednesday, Nov. 19, 10:15 – 11:30 a.m., Indigo E

Georgia, Hawaii, and Kentucky followed their successful adult corrections reform efforts with similar processes for their juvenile justice systems. This session will examine the similarities and differences in motivations for change, processes, stakeholder interests, and areas of reform. The panel will discuss the policies adopted in each state.

Panelists

Thomas Worthy, director of government relations, Georgia State Bar Association

Thomas Worthy is co-chairman of the Georgia Council on Criminal Justice Reform. Governor Nathan Deal appointed him to that post in July 2012. Worthy is the director of governmental and external affairs for the State Bar of Georgia. Before his work at the Bar, he served as Deal's deputy executive counsel. He has also served on the staff of U.S. Representative Charlie Norwood, was managing editor of the *Journal of Law and Politics* while in law school at the University of Virginia, and practiced law in Birmingham, Alabama.

Whitney Westerfield, chair, Kentucky Senate Judiciary Committee

Whitney Westerfield was first elected to the state Senate in 2012 to represent the 3rd District, covering all of Christian, Todd, and Logan counties in western Kentucky. He is currently chairman of the Senate Judiciary Committee, vice chairman of the Veterans, Military Affairs, and Public Protection Committee and a member of the Capital Planning Advisory Board; and the Senate Tobacco Agreement Settlement Fund Oversight, Agriculture, Transportation, Natural Resources and Energy, and Program Review and Investigations committees. In 2013, Westerfield served as co-chairman of the Juvenile Code Reform Task Force and sponsored Senate Bill 200, which brought about the largest reform to Kentucky's juvenile justice system in 30 years. Westerfield now is co-chairman of the Oversight Council, which is tasked with implementing the juvenile code reforms. He is a lifelong resident of Hopkinsville, Kentucky, and is an attorney with the Fletcher Law Firm after serving over five years as an assistant commonwealth's attorney. Westerfield earned his bachelor's degree in communication at the University of Kentucky and his law degree from Southern Illinois University School of Law. He has been an active member of the Kentucky Bar Association since October 2006 and the Tennessee Bar Association since 2012.

Will Espero, chair, Hawaii Senate Public Safety, Intergovernmental, and Military Affairs Committee

Will Espero is vice president of the Hawaii Senate and chairs the Public Safety, Intergovernmental, and Military Affairs Committee. He served on both the adult Justice Reinvestment Steering Committee and the Hawaii Juvenile Justice Working Group. This year is his 15th in the Hawaii Legislature.

Moderator

Joe Vignati, assistant deputy commissioner, Georgia Department of Juvenile Justice

Joe Vignati has been intimately involved in all aspects of Georgia's juvenile justice system for the past 27 years, tirelessly serving at-risk youth in a wide variety of roles, both in his career with state government and as a volunteer in community settings. Over the past 11 years he has successfully secured over \$67 million in federal criminal justice funds for the state of Georgia. He currently serves as co-chair of the Juvenile Incentive Grant Funding Committee, which helped award \$11.6 million in grant funds aimed at reducing unnecessary out-of-home placements of youth appearing in juvenile courts across Georgia. He is a past recipient of the National Coalition for Juvenile Justice's Tony Gobar Award and was honored this August by the Georgia Juvenile Services Association with the Harold K. Ables Award recognizing his significant contributions to the field. He holds a bachelor's degree in politics from Georgia Regents University in Augusta and graduated summa cum laude in 1992 with a master's degree in public administration from Georgia State University in Atlanta.

Projections Meet Reality

Wednesday, Nov. 19, 10:15 – 11:30 a.m., Indigo A

The impact of justice reinvestment reforms on the state prison population has real consequences for correctional budgeting, the opportunity for future reinvestments, and continued political support. But whether those expectations can be achieved depends on how the legislation was crafted, on the quality of implementation, and on adoption by the judiciary and other stakeholders. This session will examine results to date in several states in an attempt to understand why states are missing, meeting, or beating projections.

Panelists

Colette Peters, director, Oregon Department of Corrections

Colette S. Peters was appointed director of the Oregon Department of Corrections (DOC) in February 2012. She was named by Governor John Kitzhaber to lead the department after serving as director of the Oregon Youth Authority (OYA) for several years. Before her role at OYA, she was DOC's inspector general and assistant director for public services. As DOC director, she oversees the operations and policies of a corrections agency and is responsible for managing approximately 14,600 incarcerated adults in 14 prisons across the state. She is responsible for managing a department with 4,500 employees and a biennial budget of \$1.4 billion. Peters also works closely with Oregon's state-funded community corrections agencies to coordinate the local supervision of more than 31,500 offenders on probation and parole. Peters has gained a national reputation as a champion of using research and data to drive decision-making, improve outcomes for youth and adults in custody, and increase agency efficiency and effectiveness. As OYA director, her achievements included overseeing the development of new, more effective assessment tools to evaluate youth offenders' risk factors, treatment needs, and likelihood to reoffend. She also enhanced the agency's ability to quickly move youth into the appropriate treatment settings to ensure they receive the individualized supports they need to become productive, crime-free members of society.

Steven Alm, 1st Circuit Court of Hawaii

Steven S. Alm has been a circuit judge in Honolulu since 2001. He is the principal judge with Hawaii's Opportunity Probation with Enforcement (HOPE) program, and 3½ years ago he became the judge of the 1st Circuit's Adult Drug Court as well. From 1994 to 2001, Alm was the U.S. attorney for the District of Hawaii. He is the past president of the Hawaii State Trial Judges Association, served as chair of the 2005 Penal Code Review Committee (which convenes every 10 years), and has been co-chair since 2005 of the Interagency Council on Intermediate Sanctions. In 2010, Alm was named Hawaii Jurist of the Year by Chief Justice Mark Recktenwald. In 2013, HOPE was named as one of the "Top 25 Innovations in Government" by the Harvard Kennedy School of Government, and in August 2014, HOPE was selected as the recipient of the National Criminal Justice Association's Outstanding Criminal Justice Program Award for the Western Region. Alm served as tri-chair of the Justice Reinvestment Initiative working group (along with the Senate president and the director of the Department of Public Safety) in 2011 and is the co-chair with Ted Sakai, director of public safety, of the Justice Reinvestment Initiative implementation group.

Ted Sekai, director, Hawaii Department of Public Safety

Ted Sakai has more than three decades of criminal justice experience. He began his career in corrections as a program services administrator and has held several positions within the Hawaii Department of Public Safety, including serving as director for two distinct periods. As director, he oversees the divisions of administration, corrections and law enforcement. Since returning to the position of director in 2012, Sakai has led efforts to expand programs for inmates, tighten security, and improve staff recruitment and wellness. He has also guided implementation of justice reinvestment efforts aimed at reducing recidivism, generating savings, tracking restitution payments, and gradually returning Hawaii's mainland prisoners home. Sakai is a member of the Association of State Correctional Administrators (ASCA) and the American Correctional Association. In 2014, he was recognized by ASCA with the Michael Francke Award for his outstanding dedication to corrections. In addition, he is the volunteer president of the board of directors for the Hawaiian Legacy Foundation and is a member of the board of both the Hawaii Council for the Humanities and Read to Me International.

Jamie Markham, associate professor of public law and government, University of North Carolina

Jamie Markham joined the University of North Carolina's School of Government faculty in 2007. His area of interest is criminal law and procedure, with a focus on the law of sentencing, corrections, and the conditions of confinement. Markham earned a bachelor's degree with honors from Harvard College and a law degree with high honors, Order of the Coif, from Duke University, where he was editor in chief of the *Duke Law Journal*. He is a member of the North Carolina Bar. Before law school, Markham served five years in the U.S. Air Force as an intelligence officer and foreign area officer. He was also a travel writer for Let's Go Inc., contributing to the Russia and Ukraine chapters of Let's Go: Eastern Europe.

Moderator

Marshall Clement, director, state initiatives, Council of State Governments Justice Center

Marshall Clement directs the Council of State Governments Justice Center's State Initiatives Division, including the Justice Reinvestment Program, which assists policymakers seeking to reduce spending on corrections and reinvest savings in strategies to reduce recidivism and increase public safety. As part of this assistance, he coordinates the work of a team of national experts to analyze corrections data and policy and develop policy options for state policymakers. He regularly facilitates meetings among judicial and state agency officials, and testifies before legislative committees across the country. His findings, which have been used to inform policy initiatives in over a dozen states, have enjoyed overwhelming bipartisan support. Before joining the Justice Center, Marshall was a policy researcher with the Rhode Island Family Life Center, a nationally recognized prisoner reentry program, where he worked on improving access to housing and Temporary Assistance for Needy Families resources for individuals recently released from prison and jail. Marshall received his bachelor's degree in public policy with honors from Brown University.



These reforms will reduce recidivism, cut corrections costs, and increase public safety."

Governor Sam Brownback (R-KS)

Show Me the Evidence: Documenting Success to Build on Reforms

Wednesday, Nov. 19, 10:15 – 11:30 a.m., Indigo 204B

Documenting the success of the Justice Reinvestment Initiative is one of the best ways to build momentum for additional reforms that reduce corrections costs and improve public safety. This session will explore how to build a stronger evidence base for innovative sentencing and release policies that can have the largest impact on prison populations.

Panelists

John Tilley, chair, Kentucky House Judiciary Committee

Representative John C. Tilley is serving his fourth term in the House. He has chaired the Judiciary Committee since 2009, while also co-chairing many related task forces with his Senate counterparts. A graduate of the University of Kentucky and Chase College of Law, Tilley has sponsored a number of significant bills—most notably, House Bill 463, which overhauled a good portion of Kentucky’s criminal justice system. In doing so, the bill became a national model for change, cutting a skyrocketing prison population, reducing recidivism, and greatly increasing drug treatment, all while maintaining public safety. He has also led efforts to combat synthetic and prescription drugs, for which Kentucky has also received much acclaim. As a result, Tilley has been given numerous awards and has become a nationally recognized voice for good public policy. He serves on other committees and task forces in his legislative service and still practices law. He lives in Hopkinsville with his wife, Shelly, and their three daughters, Emma, Charlie and Caroline.

Julie James, senior policy adviser, U.S. Department of Justice, Bureau of Justice Assistance

Julie James manages the Justice Reinvestment Initiative and the Smart Supervision Program. Before joining the Bureau of Justice Assistance, she was a senior policy associate for the Vera Institute of Justice, where she co-managed Vera’s Justice Reinvestment Initiative work and led JRI’s technical assistance in Delaware for Phases I and II. She also contributed to Vera’s Prison Rape Elimination Act (PREA) Resource Center work. Other projects included supporting the Ohio Green Prison Project (re-entry-focused training for inmates), providing arts education for detained youth, improving oversight and accountability in prisons and jails, and assisting the National PREA Commission in developing the draft standards and its final report. Previously, she practiced law in the Washington office of Wiggins Childs Quinn & Pantazis litigating civil rights cases. She earned her bachelor’s degree from Harvard College and her law degree from New York University School of Law.

Moderator

Brian Elderbroom, senior research associate, Urban Institute

Brian Elderbroom works on sentencing and corrections issues at the Urban Institute with a focus on mass incarceration and an emphasis on the use of policy analysis and evaluation to inform state and national efforts to reduce correctional control. He also worked for the Urban Institute from 2007 to 2009, with a concentration on prisoner reentry and community supervision. Before rejoining the Urban Institute, he was the research manager for Pew’s public safety performance project. He managed a diverse research portfolio analyzing national sentencing and corrections trends and evaluating state criminal justice policies. During his tenure, he also provided technical assistance to states through the Justice Reinvestment Initiative as a senior associate of state policy. Elderbroom holds a bachelor’s degree in political science from the University of North Carolina, Chapel Hill, and a master’s degree in public administration from George Washington University’s Trachtenberg School of Public Policy and Public Administration.



We can be encouraged by this ongoing work, which is enabling us to better promote public safety, deterrence, and rehabilitation while making our expenditures smarter and more productive.”

Eric Holder, U.S. attorney general

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